

Report 2 20

















www.mundukide.org



The pandemic-"just" another problem



Iñigo Albizuri LandazabalPresident of Mundukide Fundazioa

2020. The year of the COVID-19 pandemic. The illness that made millions of people in the developed world experience what happens continually in so many developing countries: the fear of death. The fear of losing your loved ones.

All of a sudden, we understood what millions of people in the world feel. We knew "this" happened, but we didn't realise until we experienced it in the flesh. It often happens. Like what our mums would say when we left a meal have eaten: "You can see you haven't lived through a war." Unfortunately, too often, we don't fully appreciate what we have, until we lose it. Health, the absence of armed conflict, good food and a comfortable life.

However, in many places where Mundukide works, the pandemic has been "just" another problem. Because there have been greater problems. In Mozambique, more than 600,000 people were uprooted from their homes due to Jihadist violence. Plagues in the last few decades which destroyed the scarce food supplies of millions of people. And many other problems that never appear in the news, but exist.

All of this has forced us to transform ourselves, become digitalised and invent new ways of helping. This year our aid workers deserve special mention for their courage and fortitude in circumstances where they have been surrounded by more hardships than ever before.

And in spite of everything, we have been able to rely on greater solidarity than ever from our cooperatives, our members and friends. If anything good has come out of this distressful period we are experiencing, it is that solidarity has reappeared, as it does almost every time there is a terrible crisis. So thank you all, very much.

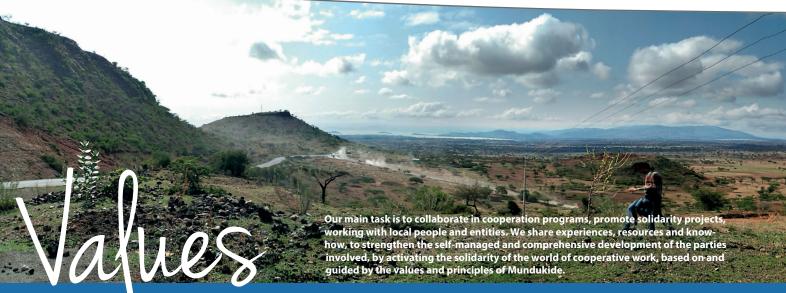
We still have much to do, and also many hugs and kisses pending. With the joy of knowing that this year we will be able to pay off a large part of our debt of hugs and kisses, we will continue working to make this world a little better.

Warm greetings and many thanks.





We cooperate with countries in the global south



UNIVERSAL SOLIDARITY

Solidarity with other solidarity-economy experiences and with those who work for social democracy, sharing objectives of peace, justice and development, is the basis of the work of all who participate in Mundukide.

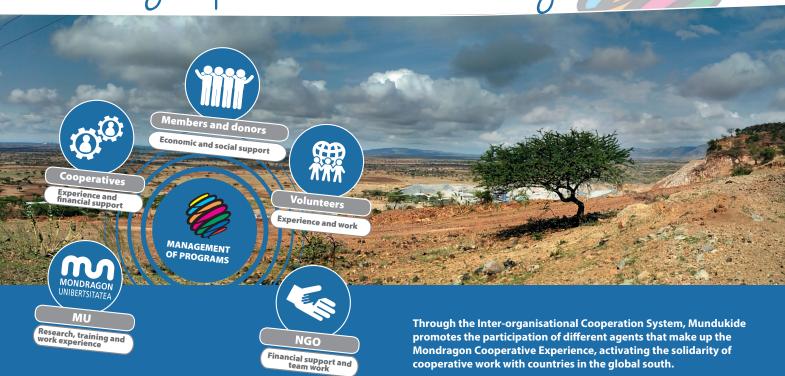
WORK

Our work is like a transforming action, an action for change, a way to achieve development. In Mundukide we believe that work is a value in itself and we believe in the supremacy of work over capital.

SOCIAL TRANSFORMATION

In Mundukide we seek transformation towards fairer and more self-governed people and societies in all spheres, including gender relations; from this perspective, autonomy is essential for each person, group and community to decide the model of society they want to achieve.

Sharing experience and knowledge





SOCIO-ECONOMIC ORGANISATIONAL STRENGTHENING

ratin America

We contribute to strengthening the entrepreneurial, organisational and cooperative work of structured counterparties with local leadership and a vocation for social transformation in Brazil, Colombia and Ecuador.

Accompaniment of cooperatives

Promoting new social enterprises

Inter-organisational cooperation

Training people



Beneficiary population: 27.789

Investment: **702.190 €**Sales: **5.640.000 €**

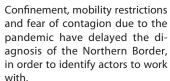


Commercialisation

Echador

TOGETHER WITH LOCAL ENTITIES, WE PROMOTE SUSTAINABLE SOCIO-ECONOMIC DEVELOPMENT AND THE ASSOCIATIVITY OF RURAL ORGANISTIONS ON THE NORTHERN BORDER AND IN THE AMAZON REGION.





When health measures permitted, we established relationships with organisations such as Corporacion Toisan who, after several meetings, have shown great interest in co-operating with Mundukide.

The corporation brings together 9 social, productive and environmental organisations in the province of Imbabura in the northwest of Ecuador and whose mission is to manage territorial programs and projects to promote a new and different model of development in the region, in a harmonious relationship between society and nature. Toisan identifies enterprises that seek, in their business and associative development, an alternative to the mining activity that exists in the area.

On the other hand, our work of accompanying WIÑAK (Amazonian producers from Ecuador) progresses in the field of systematisation and technical support for their organisational and business strengthening. Wiñak offers its members and small producers in the area training, technical assistance and productive micro-credit.



Jon Arruti Chasco (Ibarra)



OBJECTIVES 2021

- Develop with Corporacion Toisan the proposal focused on the participative construction of an organisational model that unifies and optimises the commercial operations of a dozen associative companies producing healthy and basic foodstuffs.
- Continue to identify other possible actors with whom to work.
- With the Association WIÑAK, conclude the preliminary phase of information-gathering and carry out, as part of phase 2, the diagnosis and planning.



Enrique Salazar (Financial Director and head of marketing in Wiñaka): Wiñak was created thanks to two pioneering Kichwa people who had the opportunity to travel to Mondragon to train in the organisational process developed by Mundukide. Mundukide has also opened up a broader vision for us and even though we have a long way to go, thanks to their support we are able to strengthen our socio-economic activity and grow as an entity.



INDIGENOUS AGRICULTURAL DEVELOPMENT: PASTOS

WE CONTRIBUTE TO IMPOVING THE LIFE OF FARMING WOMEN TOGETHER WITH LOCAL ENTITIES AND ASSOCIATIONS

The program is carried out in a very neglected area of the province of Nariño, in the south, almost on the border with Ecuador. The direct target group of the intervention is the indigenous and peasant women, comprising 32 women (and 85 men), grouped in at least 20 organised associations of indigenous resguardos (reserves) of the Pasto community. Ten of these associations, which were formed in the last decade with the Ventas de Paz initiative, and which have been participants in the pilot scheme, have already made progress in the processes established by Agromindalae, which are being expanded through the Mundukide program. The associations retain their self-managed funds and promote traditional chagra agriculture as a means of food sufficiency in addition to other crops and animal husbandry, at the same time as they participate in agroecological training.

OBJECTIVES 2021

- Increase action with 8 more "self-managed funds".
- Diversify production and promote agroecological transition.
- Coordinate self-managed groups.



* Integral technical assistance services that seek to deploy capacities and potentialities; incorporating intermediate and environmentally-friendly technologies.

DIEGO BASTIDAS (Director of Agromindalae):

Since 2019, with the support and accompaniment of Mundukide, "chagra" has been revitalised as a model of ancestral production that belongs to the indigenous communities. At the same time, the "mindala" model of perceiving and exchanging products has been promoted as a viable option to promote differentiation through perception, solidarity, sovereignty, food security and economy, and has become a regional benchmark as an affirmative commitment to peace. Cultivating humanity to harvest solidarity and community well-being unites geographies, sharing their great missionary legacy with Mundukide has enabled us to enrich the cultural values of the territory."

	ACTIVITY	INSTRUMENT	RESULT	WOMEN
8 DECENT WORK AND ECONOMIC GROWTH	ASSISTANCE IN MANAGEMENT OF COOPERATIVES	Direct accompaniment of 25 persons	Accompaniment of 5 coop. and wastepicker associations and 10 agricultural associations	92% Women
4 QUALITY EDUCATION	TRAINING	In-situ training for farmers, certified in-person training and online seminars.	250 people from agricultural organizations and 45 organisers of waste-pickers.	81% Women
17 PARTINERSHIPS FOR THE COALS	INTERORGANISATONAL COOPERATION	ARP - Association of Waste Pickers of Pasto	14 persons empowered as leaders	79% Women
W	PERSONS BENEFITTING	905	166 men	739 women



Asier Elorza Ugarte (Nariño)

OFFICIAL WASTE PICKERS PASTO



WE CONTRIBUTE TO THE POLITICAL-ORGANISATIONAL AND SO-CIO-ECONOMIC STRENGTHENING OF WASTE PICKERS



The appearance of Covid-19 strengthened the union and demonstrated to the group that united workers and a unique voice were advantageous when facing institutions, when agreeing on how to operate in the pandemic and its constraints. However, it also demonstrated the difficulty of enforcing agreements between organisations. Understanding between organisations and the way they work created difficulties.

The need to operate under one cooperative scheme affected many individualities and family characteristics of the waste pickers. The arrival of a technical expert from the National Association of Waste Pickers and his trade union experience has helped a lot. However, the urgency of the situation meant that some processes went faster than the possibility of adaptation.

Thanks to the training and the assistance given, the competences and the empowerment of the waste pickers has been strengthened. In addition, the conditions have been established to create common areas of participation as well as the Sorting And Recycling Station (SRS). It is worth nothing that the political articulation of the different recycling associations is the factor that has contributed the most to the specific objective.

OBJECTIVES 2021

- Set up the Association of Waste Pickers of Pasto, as a "Second tier" organisation.
- Continue organising the public recycling service.
- Promote the inclusion of new official waste pickers.



Yuli Paulin Pantoja Vallejo (Local technical expert): The support which Mundukide offers the waste picker associations such as Coemprender, Arun, Girasoles and Corplaz in Pasto is contributing very positively to strengthening them. The impact of the increase in membership is evident, going from 35 members to more than 200 official waste pickers in the city. The training provided by Mundukide has helped leaders develop activities that contribute to improving the quality of life of many more waste pickers. At the same time, it has enabled the administrative and operational staff to broaden their expectations in order to improve the quality of recycling services, contributing to the development and implementation of new work plans. Together we are achieving recognition for the waste pickers and greater appreciation from society.

Brazil



AID WORKERS

WE CONTRIBUTE TO THE SOCIO-ECONOMIC DEVELOPMENT OF FAMILIES, SETTLED AND IN CAMPS, BELONGING TO THE LANDLESS WORKERS' MOVEMENT, TRAINING LOCAL REFERENCE PERSONNEL IN MANAGEMENT IN ORDER TO IMPROVE THE PERFORMANCE OF COOPERATIVES, FROM PRODUCTION TO MARKETING. MANAGEMENT IN ORDER TO IMPROVE THE PERFORMANCE OF COOPERATIVES, FROM PRODUCTION TO MARKETING.



The Covid-19 crisis has impacted significantly on the 2020 Program. Assistance to cooperatives is undertaken on-line and no training or activities involving the mobilisation or grouping of people have been carried out. So, in these very special conditions, the work of previous years has continued in 2020. In the state of Ceará the process of setting up the five agro-industries has continued. Assistance continues to be given to the monitoring groups in the southern states. Reinforcing assistance to the commercialisation processes of the MST [Landless Workers' Movement] has focused on consolidating the public sales system and opening new "Armazens do Campo" shops, following the shop model built with the participation of Mundukide.

ARMAZÉN DO CAMPO

During this year of pandemic, Mundukide has contributed in opening 8 commercial establishments in different states in Brazil (6 physical and 2 virtual) and to the forthcoming opening of 12 more virtual shops. These businesses belong to the network of social enterprises with their own brand called "Armazems do Campo" which sell so-called "products of the land" from MST producers.

At the same time, a parallel network of production, marketing, logistics training, financing and communication is being coordinated at a national level so that this great initiative of social and solidarity economy contributes to an economy based on the defence of popular agrarian reform, respect for human rights and protection of the environment and the dignity of people. A clear example of what this network proposes is "la marmita solidaria" offered to those people without resources who come to the premises to receive their daily meal.

The forecast for 2021 is a continuation of the health crisis due to Brazil's low rate of vaccination. So, social distancing and limited mobility will continue to be a reality in 2021. This will affect both in-person training and in situ assistance to cooperatives.



Natxo DeVicente Casillas (Rio Grande do Sul)



Marga Pinillos Alejo (Ceará)



Etor Arregi Unda (Ceará)



Julio Martínez Arija (Sao Paulo)



Iker Cabrejas De La Torre (Ceará)



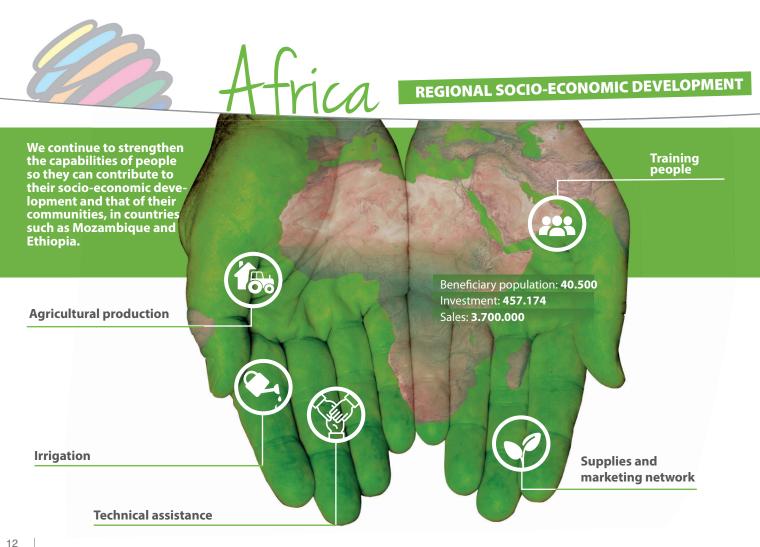
Jon Etxebarria Gaztañaga (Paraná – Santa Catarina)



Lucas Brose (Member of the Group for national accompaniment of los Armazens do Campo): For the MST, the debate about cooperation is fundamental in the construction of Popular Agrarian Reform as a field project that focuses on the autonomy of farming families, the production of healthy foods and the harmonic relation between people and nature. Mundukide and the cooperative experience of Mondragon are our benchmark for the construction of models of social enterprise within MST.



	ACTIVITY	INSTRUMENT	RESULT	WOMEN	OBJECTIVES 2021
8 DECENT WORK AND ECONOMIC GROWTH	ASSISTANCE IN MANAGEMENT OF	6 aid workers.3 local teams	23 assisted cooperatives (887 members in 4 states)	1 aid worker 177 Members (20%)	Digitalisation of train- ing via an e-learning platform. The dig-
4 QUALITY EDUCATION	TRAINING	3 training courses in Cooperative Management (Ceará, Parana, RGDS)	81 persons trained	15 women	italisation process responds both to the current reality of the pandemic and to the
5 GENDER EQUALITY	GENDER EQUALITY	Emakumeen 2 ekimenentzako laguntza Hegoaldean	One coordinator and one technical expert are regender equality in the production sector of the states. At the same time, 5 technical experts offewomen's groups and their activities.	three southern	need to update our training process in order to increase its scope and quality. Maintain the quality of
17 PARTIMENSHIPS FOR THE GOALS	INTER-ORGA- NIS. COOPE- RATION	Cooperation between Cooperatives	An inter-cooperation network has been createdbetween the national marketing sector, The National Coffee Coordination Group, 4 state production cooperatives and 16 MST groups.	31 Women trained (33%)	assistance to cooperatives. Continue with the assistance processes in the 3 fields of action in the Brazil Program, whether on-line or in-person when the
12 RESPONSIBLE CONSUMPTION AND PRODUCTION	ARMACENS DO CAMPO	8 shops open (2 online). 12 online shops in process of opening.	43 employees (81% under the age of 30)	22 women	conditions allow.



Etriopia 🔊

Jorge Lima Gordillo (Oromía)





INSPIRED BY OUR EXPERIENCE IN MOZAMBIQUE, OUR OBJECTIVE IN ETHIOPIA IS TO DEVELOP A REAL SOCIO-ECONOMIC EMPOWERMENT PROGRAM IN A BROAD REGION.



The global pandemic has greatly changed the work to be done in Ethiopia, but it has served to gain a foothold in the country, to design the socio-economic development program and secure the necessary funding to implement it. The development program focuses on increasing agricultural production in the Arsi region, perfectly aligned with the agricultural development plan of the Government of Ethiopia and the needs of the farming communities. Not in vain is it

the result of a long process of

research and study of the region, involving numerous interviews, field visits, participatory diagnostics that included all the actors in the sector, farming families, government offices, cooperatives, farmers' unions, agricultural companies etc. Mundukide's local partner is the Ethiopian NGOD SOS Sahel Ethiopia with whom we have jointly designed a strategy to respond to the communities, putting the focus on farming women. As a result of population density, they have limited access to land, so another objective of the program is to restore degraded land to make it fertile.

OBJECTIVES2021

- Promote the production of cereals and pulses in rainy season and introduce small-scale irrigation in the dry season.
- Promote livestock farming, specifically animal nutrition, Ethiopia being the African country with the largest number of livestock.
- Restore degraded land



Kalemua Seife (Social Worker in Oromia): The women of the area are characterised as being peasant women dedicated to the fields, looking after livestock and the home, being economically dependent on their husbands. Change is determined by the empowerment of women and by recognising and denouncing the different forms of violence and discrimination.



FOR 20 YEARS WE HAVE CONTRIBUTED TO INCREASING THE CAPACITY OF THE LOCAL POPULATION TO GENERATE IN-COME THAT CONTRIBUTES TO EQUITA-BLE AND SUSTAINABLE DEVELOPMENT, **ENABLING PEOPLE TO BE AUTONO-**MOUS, RESILIENT AND SELF-SUFFICIENT.

The pandemic, the war in the north of Cabo Delgado and an irregular rainy season have complicated the normal development of the scheduled activities. The pandemic's disruption of international trade has negatively affected marketing, especially sesame, a key commodity in the local economy. On the other hand, in Cabo Delgado, the war has caused the displacement of many families who flee to neighbouring districts, which is making it difficult for communities to live in harmony. In spite of all this, the participation of farmers in the programme has been high and the investment made by farmers in seeds, treatments, tools and equipment has been significant, an indicator that producers value positively the opportunities that the program generates. The program has evolved and adapted to the circumstances and has been constantly evaluated and analysed, obtaining a high score in terms of the objectives set.



AID WORKERS



Jacob Nogueira Ferreiro (Cabo Delgado)



Raúl Valdés Martín (Cabo Delgado)



Fabrizio Graglia (Cabo Delgado)



Beñat Arzadun Olaizola (Niassa)



	I	ACTIVITY	INSTRUMENT	RESULT	WOMEN
1 POVERTY POVERTY 2 READER (\(\)\(\) 5 GENGER POPULATIV (\) 10 READER 10 READER (\)		IRRIGATION	The main crops being local onions, cabbage, lettuce, pepper, leafy greens and tomato.	429 irrigated hectares	1,460 women have their own vegetable production
		TECHNICAL ASSISTANCE	Agreements with 21 local associations	234 male instructors	29 female instructors
		AGRICULTURAL PRODUCTION	The following crops have been promoted: sesame, ordinary beans, soya beans, fine peanuts and vegetables.	10,500 ha. In production whose value exceeds €3.7m	More than 20,000 participants, with more than 5,000 women
		COMMERCIALISA- TION OF INPUTS	66 agreements with local distributors of inputs	€95,000 provided	40,000 beneficiaries (30% women)

In recent years, the program has worked with farmers on a range of productive options through an innovative methodology that covers the entire value chain, from the identification of opportunities to marketing and production, with the support of "farmer-to-farmer" technical assistance and facilitating access to inputs. Having worked in coordination with the government and joining forces has helped to multiply the positive results.

OBJECTIVES2021

- Continue towards sustainability of the development program.
- Expand the area of intervention of the program in the province of Niassa by prioritising economically impoverished districts, but with strong agricultural and commercial potential.
- Guarantee the model of access to inputs designed for the development program.
- Increase agricultural production and broaden the range of productive opportunities.



Cristina Samuel (Farmer in Niassa): "This year has been good in peanut production and I hope I can sell them as well as I did last year, when I got 20 sacks and thanks to the sales, I was able to buy kitchen utensils and seeds. Next year I will continue to produce peanuts because it's not too demanding for those of us who work the fields alone".







EDUCATION FOR SOCIAL TRANSFORMATION

The aim of Mundukide's Education for Social Transformation proposal is to provide spaces for learning and social transformation that help to eradicate the division that until now has existed between cooperation programs in the global south and the activities carried out in our environment. To implement it, we set up the project GEHI-KOOP.

2020, like every year, has brought changes in our activities. Some actions we have been able to carry out as planned, while others have gone online or we have had to be postponed. The changes have also led us to undertake actions we had not anticipated and that have generated new opportunities with our colleagues.

In terms of formal education, 2020 has been a year of growth. Last year's proposals have been consolidated and expanded. Together with Ikastola Arizmendi we continued to work on primary and secondary education projects and we have intensified our collaboration with Mondragon Unibertsitatea. All the 1st year MYGADE teams of MU Empresagintza and with the 1st year Engineering groups of MU Goi Eskola, using methods of case study and challenge analysis. In total we have collaborated with 800 students and 25 teachers (Arizmendi 8, MU Enpresa-gintza 9, Goi Eskolo 7+2).

In our work with cooperatives, (COPRECI; EDERLAN; MAIER; ARIZ-MENDI IKASTOLA) we continued as planned, with training sessions and meetings, in this case moving to online format. In these sessions we have dealt with issues of International Cooperation, Landless Workers' Movement and Gender. In addition, as we had to suspend the planned trip to Brazil of cooperative members from these 4 cooperatives, we held online exchange sessions with Brazilian cooperatives such as the Escuela Itinerante Caminho do Saber (Itinerant School Caminho do Saber), in the hope of being able to make the trip when circumstances allow.





Ne are Mundukide!





















































































































Institutions Public





Mundukide is a partner or belongs to the following coordinators/platforms as of the end of 2020:













SOSTENIBILIDAD AMBIENTAL en la LUCHA CONTRA LA POBREZA





Inter-organisational cooperation

FUNDACIÓN EROSKI Y EROSKI SCOOP.



Volunteer program in Brazil

Through the program "Cooperative volunteering for social transformation" the group Eroski collaborates with the cooperation programs which Mundukide supports in Brazil.

It is an innovative model of cooperation which, in addition to giving Eroski the possibility of cooperating in the Global South, it offers members a very enriching experience both personally and professionally.

GRUPO ULMA



Collaboration Brazil Program

Another type of cooperation which the Ulma Group has set up with Mundukide, is that of cooperating with other countries through their members. This the case of Etor ArregiUnda, whose work consisted of giving advice on marketing and production to the cooperatives in the Landless Workers Movement in Brazil.





See YouTube

IKO-MONDRAGON UNIBERTSITATEA

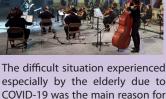
Premio Mundukide



The "Premio Mundukide" awarded in the 13th edition of the short film competition HUHEZINE-MA, was for "Before I die" by the director Iker Esteibarlanda, for the short film that best handled the theme of Human Rights and social justice, according to the jury. The collaboration initiated 3 years ago with the Faculty of Communication of Mondragon University, allows us to inform on and work in the field of social transformation among the university community.

VARIOUS AGENTS Christmas concert





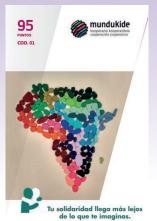
especially by the elderly due to COVID-19 was the main reason for organising the solidarity concert between Mundukide and other organisations such as DFG, Arrasateko Udala, GSR, Fair Saturday, Harreman and Ibar-Arte. The event, recorded and broadcast from Fair Saturday's on-line Platform, was aimed specifically at all the people who live and work in Basque residential homes.

On the artistic level, the director was the composer Fernando Velázquez and musicians of the standing of Eñaut Elorrieta and Idoia Asurmendi, as well as Goikobalu and Arrasate Musical. Through the Inter-organisational cooperation System, Mundukide promotes the participation of different agents that make up the Mondragon Cooperative Experience, activating the solidarity of the cooperative world with countries in the global south.



SUPER LK

The Super LK account is a bank account for individuals offering total availability of savings and which also allocates a number of points exchangeable for money earmarked for Mundukide's cooperation programs. In 2020 hundreds of LA-BORAL Kutxa clients collaborated with people in Mozambique, Ethiopia, Brazil, Colombia and Ecuador with the aim of contributing with Mundukide to cooperative cooperation.





MONDRAGON UNIBERTSITATEA



Through Mondragon University's dual Training, two of its students, one from the Business Administration degree and another from the Faculty of Humanities and Education Sciences, undertook their internship in Mundukide. It is an enriching program for both the students themselves and the participating entities.

GIZABIDEA FUNDAZIOA



Our thanks to the Fundación Gizabidea, firstly for their initiative 9 years ago to invite us to share their offices at Calle Zarugalde 30 in Arrasate-Mondragón, and secondly for having accompanied us on a daily basis for the 8 years we lived under the same roof. Although we have moved our head office to Calle Iturriotz 27, we continue to be in Mondragon and to share work, values and aspirations that lead us to build a fairer more sustainable world. Milesker!

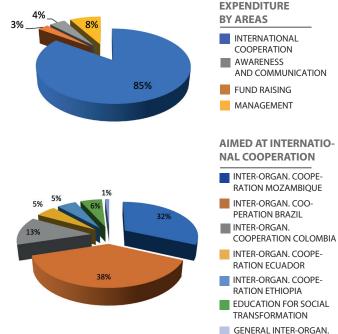


Financial details



COOPERATION

DIRU SARRERAK	1.547.049€	100 %
COOPERATIVES	682.312€	44 %
GRANTS PUBLIC INSITUTIONS	473.826 €	31 %
OTHER GRANTS	101.347 €	7 %
NGODs	53.018 €	3 %
INDIVIDUALS	105.315 €	7 %
GLOBAL SOUTH FUNDING	52.229€	3 %
OTHER INCOME	79.003 €	5 %
EXPENDITURE	1.547.049€	100 %
INTERCOOPERATION EXPENSES	1.316.034 €	85 %
INTERCOOPERATION MOZAMBIQUE	394.738 €	26 %
INTERCOOPERATION BRAZIL	476.582 €	31 %
INTERCOOPERATION COLOMBIA	160.931 €	10 %
INTERCOOPERATION ECUADOR	64.679 €	4 %
INTERCOOPERATION ETHIOPIA	62.437 €	4 %
EDUCATION FOR SOCIAL TRANSFORMATION	70.022€	5 %
GENERAL INTERCOOPERATION	12.794 €	1 %
PROGRAMS COMMITED	73.851 €	5 %
GENERAL EXPENSES	231.015 €	15 %
FUND RAISING	43.303 €	3 %
AWARENESS-RAISING AND COMMUNICATION	63.519€	4 %
MANAGEMENT	124.193 €	8 %
RESULT	0€	



The accounts have been audited by LKS Auditors the report of which is available on the website together with the complete annual accounts. https://mundukide.org/es/quienes-somos/transparencia/