



**mundukide**  
cooperative cooperation

# 2021

## Annual Report



[www.mundukide.org](http://www.mundukide.org)



"Let's not be led to believe that there's nothing we can do because it's not true"



**Iñigo Albizuri Landazabal**  
*President of Mundukide Fundazioa*

The year 2021 The pandemic continues and a war is being prepared in the heart of Europe. Another terrible reminder that we are all vulnerable. A reminder that what we have today may disappear tomorrow.

In all conflicts there are winners and losers, but it feels like the same people always lose. The social divide and inequality continue to grow and many people wonder what they need to do to avoid the increasing risks. Climate risks, geo-strategic risks, social risks...

But we can make this change. Mundukide gives a little bit of help to solve so many problems. A drop, which, when combined with others, we hope will become a current. That drop of water so longed for by the dry land of the Global South is, in our case, the work carried out in Mozambique, Ethiopia, Brazil, Colombia and Ecuador. It materialises in 17,100 direct participants in our programmes. More than 74,000 people drink from that drop and also benefit from our actions. The actions that arise from the inter-cooperation between co-operatives, NGOs, donors and volunteers that is materialised in the collaboration with 50 entities and 35 co-operatives that we support. In 2021 we generated more than 8 million Euros to drive social transformation with cooperative work as an engine of development.

We cannot let the many problems lead us to a feeling of victimhood, because the inhabitants of the North are still privileged and there are many others who are still looking for their opportunity. We can help in our daily lives and in our immediate environment. But we can also do it much further afield. Mundukide brings these much sought-after opportunities to very distant places. In addition, we have a new strategic plan that sets new goals to increase our impact and we continue to strive to achieve them. Because we are convinced that by working for cooperation we help to prevent inequalities and wars. Because the values that encourage us to cooperate are the opposite of those that encourage conflict and injustice.

Let's not be led to believe that there's nothing we can do because it's not true. Mundukide is good proof of this. Don't put off until tomorrow what you can cooperate today!

# www.mundukide.org



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### **MUNDUKIDE FUNDAZIOA**

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# Mission

Our main task is to collaborate in cooperation programmes, to promote solidarity projects, working with people and local entities. We share experiences, means and know-how in order to promote the self-managed and integral development of the parties involved, activating the solidarity of the world of cooperative work, based on and guided by the values and principles of Mundukide.



## values

### UNIVERSAL SOLIDARITY

Solidarity with other solidarity economy experiences and with all those who work for social democracy, sharing the objectives of peace, justice and development, underpins the work of those who participate in Mundukide.

### WORK

We carry out our work as a transforming action, as an action for change, as a way to achieve development. At Mundukide we feel that work is a value in itself and believe in the supremacy of work over capital.

### SOCIAL TRANSFORMATION

At Mundukide we seek the transformation towards fairer and more self-managed people and societies in all areas, including gender relations; from this perspective, autonomy is essential for each person, collective and people to decide the model of society they want to achieve.



# We are Mundukide!



Cooperatives and  
collaborating  
companies



Collaborating  
organisations



Mundukide is a member or  
belongs to the following  
coordinators/platforms  
at the end of 2021:





## OCIO-ECONOMIC ORGANISATIONAL STRENGTHENING

# Latin America

We contribute to strengthening the entrepreneurial, organisational and cooperative work of structured partners with local leadership and a vocation for social transformation in Brazil, Colombia and Ecuador.

Training  
of people



Participants: **5.728**

Beneficiaries: **28.640**

Investment made: **880.487€**

Accompanied sales: **8.664.000€**

Accompanying  
cooperatives



Promoting new social enterprises



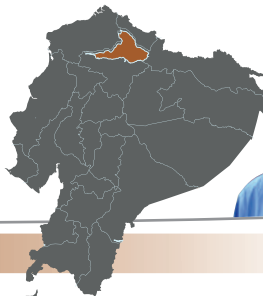
Intercooperation



Marketing



# Ecuador



**Yon Arruti  
Chasco**  
(Ibarra)



## PROGRAMME GOALS

To promote sustainable socio-economic development and strengthen the associativity of rural organisations

## 2021 ASSESSMENT

- In 2021, the pandemic has affected daily life in Ecuador intermittently, allowing Mundukide to define the start of its work with the identified actors.
- With the Toisán Corporation (Intag Valley, Cotacachi-Imbabura), lines have been established for joint work focused on increasing the commercial, entrepreneurial and organisational capacities of 10 small social enterprises under an approach focusing on network, innovation, competitiveness, environmental conservation and women's rights. In addition, a small proposal has been implemented to share and strengthen the knowledge and production of local medicinal plants used to strengthen the respiratory and immune system, among 65 rural people in Intag (63 women and 2 men).
- A collaboration agreement has been signed with the Instituto Superior Tecnológico de la Economía Popular y Solidaria (ISTEPS) based in Cuenca for a shared collaboration.
- With Wiñak (Kichwa association of Archidona-Napo-Amazon), a diagnosis has been carried out on the ground, accompanying them in the development of an action plan for the year 2022.



## 2022 GOALS

- Alongside the Toisán Corporation, to strengthen the process of 10 social enterprises in Cotacachi towards a joint commercialisation model.
- To accompany and follow up on the Wiñak association's 2022 action plan.
- To continue with the identification of representative actors to work with.
- To execute a new exchange trip with Laboral Kutxa, so that young Basques can learn about the Andean-Amazonian contrast in the defence of life and territory.



**Luis Robalino (President of Corporación Toisán):** Mundukide's presence will allow us to strengthen and empower small social enterprises, mostly driven by organised groups of women from the Intag area and the Cotacachi canton, who seek, in their socio-economic sustainability, an alternative way of life and resistance against the mega-mining that has been threatening our valley since the 1990s.



# Colombia

## AGRICULTURAL PROMOTION OF INDIGENOUS PASTURES

### PROGRAMME GOALS

Strengthening food sovereignty, family economy and resilience to external events of indigenous women, Pasto de Nariño .

### 2021 ASSESSMENT

In 2021, the programme had a complicated start due to the political situation and the national strikes in Colombia, caused by the announcement of the tax reform bill proposed by Iván Duque's government. Once the work had begun, we were able to see that the groups benefiting from the programme have suffered greatly as a result of the pandemic, leading to destructuring in some cases. Little by little, new groups interested in the programme are being created, with the aim of reducing production costs by improving the agroecological production methodology.

It has taken time to structure the Mundukide team on the ground and above all to assimilate the change of paradigm in rural extension without falling into welfarism.

### 2022 GOALS

- To consolidate a rural extension model outside the current paradigm of welfarism, based on the participation of indigenous women dedicated to production and their social possibilities. Based on production of agro-ecological transition, with a decrease in the cost of production.
- To increase the real participation of women in the project, empowering them, and in the indigenous governance structures.
- To create a small network of short marketing circuits.



**Aura Chalapud (Resguardo San Juan de Ipiales):** Mundukide helps us to improve our peasant farmers with native seeds to increase the capital of the fund, increase savings and invest it in our peasant farmers and crops.

	ACTIVITY	INSTRUMENT	RESULT	BENEFICIARIES	WOMEN
5 GENDER EQUALITY	Gender equality, empowering women's access to economic resources			408	313
2 ZERO HUNGER	Agriculture, agro-ecological transition	Transition model through training in agroecology		408	313
13 CLIMATE ACTION					
8 DECENT WORK AND ECONOMIC GROWTH	Self-managed funds	Training and initiation	8 new funds	120	90

## PASTO RECYCLERS' COLLECTIVE



**Asier Elorza Ugarte**  
(Nariño)



## PROGRAMME GOALS



To articulate the recyclers' organisations to create a single entity in the provision of recycling services in the region of Pasto.

## 2021 ASSESSMENT

Priority has been given to identifying and training women leaders in the recycling sector. Despite dealing with an unstable situation, the programme has achieved consolidation among the Alianza de Recicladores/as de Pasto (Pasto Recyclers' Alliance), and other organisations with different objectives. At the same time, a sufficient critical mass has been created to demand the mayor's office complies with the PGIRS (Integrated Solid Waste Management Plan) and to obtain an ECA (recycling sorting station) by the end of the year, where a self-managed group has begun the economic activity. The expectations of the recycling base are high and good results are expected by 2022.

## 2022 GOALS

- Consolidation of the Pasto Recyclers' Alliance (ARP) and their participation in the provision of the recycling service.
- To increase the number of recyclers participating as members of this alliance.
- To consolidate ARSOC (south-western recyclers' association) and through it create alliances similar to the ARP in the capitals of the southwest.

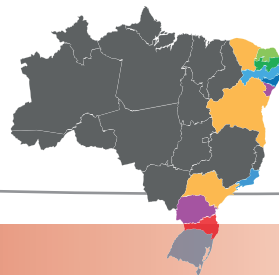
	ACTIVITY	INSTRUMENT	RESULT	BENEFICIARIES	WOMEN
	<b>Economic growth</b>	Price	Increase of the price (an extra from the public service for each Kg recycled) as regards the value of the material.	189	142
	<b>Decent work</b>	Articulation, and organisation, of and between the actual associations.	Bargaining power with the mayor's office, capacity to increase material and price negotiation with the processing industry.	189	142



**Maribel Tutistar (Pasto Recyclers' Alliance):** Through Mundukide, we have gained the technical and trade knowledge of the world of recycling, although we still need support to continue our process and strengthen ourselves as a collective.



# Brasil



## AID WORKERS

### PROGRAMME GOALS

We contribute to the socio-economic development of the MST families who are settled and camped, providing management training to local people of reference to improve the performance of the cooperatives, from production to marketing.

### 2021 ASSESSMENT

The Covid crisis has continued to affect the work of the Programme in 2021. In the first half of the year, assistance and the 4 training sessions for 512 participants were still mostly carried out online. The second half of the year saw the start of face-to-face assistance and training sessions, although still far from the pre-pandemic normality.

In 2021, the work of previous years continued. In the state of Ceará, the process of launching the five agro-industries has continued. The strengthening of assistance in the MST marketing processes has focused on the consolidation of public sales systems and the opening of new shops - "Armazens do Campo" following the shop model built with participation. Finally, assistance continued to be provided to the monitoring groups in the southern states. Assistance to cooperatives was given online in the first half of the year and more face-to-face in the second half. In total, 21 cooperatives with a total of 5011 members have been assisted.

Finally, as the achievement of the year, we can highlight the implementation of the e-learning platform for the training of cooperatives as planned. The implementation was carried out with the Josué de Castro Education Institute (iejc.edu.br), having created both the platform and the training content within it.



**Olcimar da Rosa**  
(Chairman Paraná  
Cooperative Association)

"We can highlight the partnerships and collaborations that have taken place throughout our history and we are particularly proud of the one between MST and the MUNDUKIDE foundation, which has shared its cooperative experience with us in a partnership of more than 15 years. In Paraná, this partnership is made possible through the Cooperativa Central De Reforma Agraria-CCA/PR and the Mundukide Foundation, and has carried out direct follow-up work with grassroots cooperatives to improve the management process that has strengthened our cooperatives, food production and the development of settlements. We believe that we still have a lot to do and build in the field of cooperation and that the historical experience of the Basque people can help us a lot".



**Natxo De Vicente  
Casillas**  
(Rio Grande do Sul)



**Marga  
Pinillos Alejo**  
(Ceará)



**Julio Martínez Arijá**  
(São Paulo-Minas Gerais)



**Iker  
Cabrejas De La Torre**  
(Ceará)








**Jon Etxebarria  
Gaztañaga**  
(Paraná – Santa  
Catarina)



**Thaile Lopes (coordinator CEAGRO training centre):** “Mundukide and Ceagro have a common history, built by many hands, and despite coming from 2 different countries, they have ties and struggles that unite them, sharing experiences, contributing to the construction of our cooperation and management model. This is how we build together the struggle for the Popular Agrarian Reform and social transformation”.



	ACTIVITY	INSTRUMENT	RESULT	WOMEN
	<b>MANAGEMENT ASSISTANCE TO COOPERATIVES</b>	<ul style="list-style-type: none"> <li>• 5 aid workers</li> <li>• 3 local teams</li> <li>• 1 volunteer</li> </ul>	21 cooperatives accompanied in 4 states with 5,011 COOP members	<ul style="list-style-type: none"> <li>• 1 aid worker</li> <li>• 1 volunteer</li> <li>• 1,753 Members (35 %)</li> </ul>
	<b>TRAINING</b>	4 Training actions (Ceará, Paraná, Rio Grande do Sul y AdC Nacional)	512 people trained	205 women
	<b>GENDER</b>	<ul style="list-style-type: none"> <li>• Support for 2 women's enterprises in the South.</li> <li>• Assistance to cooperatives in the northeast in equality plans.</li> </ul>	<ul style="list-style-type: none"> <li>• 3 women (two gender coordinators -south and north-east- and one technician -south-).</li> <li>• 48 Women in women's enterprises.</li> </ul>	
	<b>INTERCOOPERATION</b>	Intercooperation between Cooperatives	<ul style="list-style-type: none"> <li>• National Marketing Bureau.</li> <li>• 4 MST state cooperation cooperatives.</li> <li>• 2nd +16 instances of cooperation.</li> <li>• Management group of the national network of Armazens do Campo.</li> <li>• Accompaniment of 77 people</li> </ul>	36 Women trained (46%)
	<b>MARKETING OF ORGANIC PRODUCTION</b>	<b>Assistance:</b> <ul style="list-style-type: none"> <li>• 8 new physical shops and 6 new shops.</li> <li>• Consolidation of 7 physical shops and 2 online shops previously opened.</li> </ul>	114 people (76% under 30)	67 women

## 2022 GOALS

- Implementing the support programme and strengthening the Armazens do Campo based on the implementation of an ERP management system for the entire network.
- Standardising assistance to cooperatives through face-to-face visits. In the three southern states, we will prioritise assistance to already consolidated cooperatives through accompaniment groups. Support for the cooperative marketing efforts of the MST will be the basis of our work in Minas Gerais and Sao Paulo. And in the Northeast, the start-up and consolidation of five agro-industries in the state of Ceará will continue the programme's core work.



# Africa

## REGIONAL SOCIO-ECONOMIC DEVELOPMENT

We contribute to strengthening people's capacities to contribute to their socio-economic development and that of their communities in countries such as Mozambique and Ethiopia.

Training of people



Participants: **11.395**

Beneficiaries: **45.640**

Investment made: **542.703€**

Accompanied production: **1.500.000€**

Agricultural production



Irrigation systems



Technical Assistance



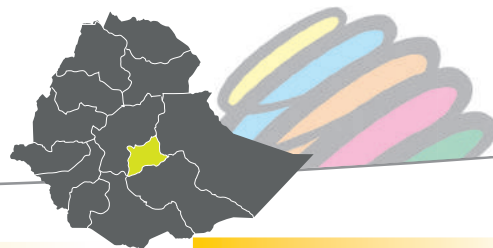
Supply and marketing network



# Etiopia



**Jorge Lima  
Gordillo (Oromía)**



## PROGRAMME GOALS

To improve agricultural production and productivity of farming families through training, crop diversification, implementing good agricultural practices in dual-purpose crops (both food and cash crops) and facilitating access to agricultural inputs and credit.

## 2021 ASSESSMENT

The year has been marked by the war in Tigray and the declaration of a state of emergency. In order to implement the programme's goals, different agricultural activities were planned for each productive season. In particular, during the short rainy season, more than 100 women in 6 different districts were brought together to promote fruit growing through the creation of fruit orchards. This involved the planting of 5,500 fruit trees with a high commercial value. Unfortunately, the rainy season activities were postponed due to the armed conflict. Finally, during the dry season, the programme focused on the promotion of domestic poultry farming by promoting small-scale chicken farming among 60 families.

## 2022 GOALS

- To increase the agricultural production and productivity of farmers in Arsi in the dominant crops of the area.
- To strengthen institutional and community relations in support of rural women with the aim of strengthening their economic empowerment.
- To start working in the environmental sector, promoting the community sustainable management and recovery of degraded areas.

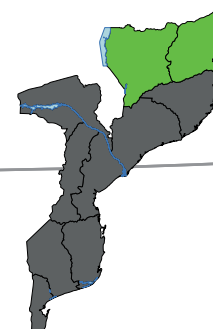
	ACTIVITY	INSTRUMENT	RESULT	WOMEN
<b>2</b> 	Promotion of agricultural production	Training and access to inputs	Women farmers from 6 wards in Arsi have access to inputs for dual-purpose agricultural production (food and income).	142
	Beneficiaries	Articulation and organisation of and between the actual associations	2,640 people benefited	70% women



**Tigist Hasoo (farmer):** Thanks to the programme we are able to raise chickens which helps us to eat better and sell the surplus.



# Mozambique



## PROGRAMME GOALS

To increase the capacity of the local population in the Lichinga-Pemba corridor to generate income that contributes to equitable and sustainable development, enabling people to be autonomous, resilient and self-sufficient.

## 2021 ASSESSMENT

The programme has been conditioned by the armed conflict in Cabo Delgado, where the Government of Mozambique, supported by international military forces, has been fighting a jihadist insurgency for over four years. The conflict has led to a high number of displaced people and has conditioned the displacement of groups of people within the province, making it difficult to put into practice the programme's methodology, which had achieved such good results.

This situation has forced us to change our approach, moving to a conservative position in the province of Cabo Delgado, with the idea of consolidating what has already been achieved so far. While in the province of Niassa, the objective is to grow and expand the impact of the programme, in the places where we already work, and also by opening new districts.

Likewise, we have managed to negotiate greater flexibility with the funding entities in the geographical area, in order to implement activities in those places where they can have a greater impact.

Thus, we must highlight:

- 1) Opening of activities in new districts in the province of Niassa, Lago - Sanga, Ngauma and Mwembe, which together with those of Marrupa, Majune and Mandimba mean that we are present in 7 districts in Niassa. In Cabo Delgado, despite the difficulties, we continue in Balama, Montepuez and Namuno. This means that we are present in ten districts in the northern corridor of Mozambique.
- 2) The Mundukide team is composed of four development workers and a local team of 29 people, including production managers, administration managers and guards.
- 3) Production: two production lines have been worked on. On the one hand, in the more consolidated crops such as sesame and vegetables, the programme provides increasingly indirect support, guaranteeing access to inputs and promoting self-management. On the other hand, for new or less consolidated crops (pigeon bean, mung bean, common bean, soya bean), more direct support is provided, focusing on technical assistance (farmer-to-farmer methodology), access to inputs and facilitating marketing, with a commitment to diversified, profitable, sustainable and self-managed agricultural production.
- 4) Marketing network. In Cabo Delgado, work continues with local traders to facilitate access to agricultural inputs (seeds, fertilisers, etc.) in the villages.

## AID WORKERS



**Elena  
Ramos De la Cruz**  
(Niassa)



**Alfonso  
Nuñez Corvinos**  
(Cabo Delgado)







**Fabrizio Graglia**  
(Cabo Delgado)



**Beñat  
Arzadun Olaizola**  
(Niassa)



	ACTIVITY	INSTRUMENT	RESULT	WOMEN
	TECHNICAL ASSISTANCE	Agreements with 9 local associations	117 trainers	18 women trainers
	AGRICULTURAL PRODUCTION	The following crops have been promoted: sesame, common bean, soya, mung, pigeon bean, vegetables and fruit trees.	More than 2,750 hectares in production with an estimated value of more than € 1,250,000.	
	INPUT MARKETING	45 agreements with local input distributors	€113,600 provided	
	BENEFICIARIES	10,735 direct participants	43,000 people benefited	25% women for direct, 52% for indirect



**Alfonso Nuñez**  
(Aid worker in Cabo Delgado)

“There are wars in Africa that people don’t want the world to know about, but the people who endure them go through the same suffering as the ones that are shown in the media. As a result of the armed conflict in the province of Cabo Delgado, we are accompanying displaced people who flee their homes and come to Mundukide to start a farming activity that allows them to restart the lives of entire families. Despite this emerging work, Mundukide’s priority mission remains to accompany 50,000 people in 10 districts in northern Mozambique to increase agricultural production and marketing”.

## 2022 GOALS

- To consolidate the growth of the programme in the province of Niassa.
- To develop and consolidate methodologies that contribute to increasing the impact of the programme.
- To facilitate access to inputs, materials and equipment necessary for the application of the promoted techniques/crops.
- To facilitate access to the market for the sale of the surplus.



**Enelesse Devisonne:** (Niassa farmer): “I am very grateful to Mundukide for selling me the soya seed at a normal price, teaching me the sowing technique and finding a market at a good price. With the proceeds I built a house with a metal roof and sent my son to university. Next year I will increase the production area of soybeans, sesame and boer beans”.



**GEHI  
KOOP**

Education for Intercooperative  
Social Transformation

# EDUCATION FOR SOCIAL TRANSFORMATION

GEHIKOOP works from a local-global perspective, contributing the vision and thinking of partner organisations to promote people's responsibility towards society and our environment from a global perspective.

## Priority groups of the activity:

- 1 **Cooperative environment:** aimed at people from cooperatives with a long history in the field of social transformation and who are sensitive to the issue. So far, Arizmendi Ikastola, Fagor Ederlan, Copreci and Maier have been the protagonists of the process.
- 2 **Educational environment:** The aim of this line is to create and disseminate resources for the development of a socially committed person, with a critical local-global and entrepreneurial outlook. To this end, we are collaborating with Mondragon Unibertsitatea and Arizmendi Ikastola.
- 3 **Society as a whole:** The contributions and itineraries carried out with both cooperative members and students should have an impact on society as a whole. Care is taken to ensure that each itinerary has a part that gives back to the community in the broadest sense of the term, and that it can generate action on the part of the community to become involved in processes of social transformation.

## COOPERATIVE ENVIRONMENT

Operational groups from ARIZMENDI IKASTOLA, COPRECI, EDERLAN and MAIER took part in the reflection and training sessions that have been held over the last two years, working with four cooperatives belonging to the Landless Workers' Movement in Brazil, COCAVI, COOPAN, COOPERUNIAO and CAMINHOS do SABER. The first meetings were held virtually and in November 2021 we received a visit from 8 members of the aforementioned cooperatives and the national management. The visit allowed the allied co-operatives to interact with each other and, as well as getting to know each other in person, they worked together on technical areas, challenges, contradictions and virtues that we have in common. The trip also served to learn more about cooperatives of interest such as Eroski, Mondragon Unibertsitatea, etc. in greater depth.

**GEHIKOOP VIDEO SUMMARY:**  
<https://youtu.be/KxcylzYvg1A>



# EPTS



**Lilian García**  
(Cocavi cooperative veterinarian)

I was very impressed with the importance given to education and training. Great emphasis is placed on the training of worker-members, with the consequences that this has on the quality of the management of the cooperatives here. This quality and professionalism shows us a lot. With Mundukide we learnt a lot from the work started in Brazil, our co-operatives improved a great deal in terms of training people, and during our visit here we learnt a lot about the results that can be achieved by strengthening the training areas. We have seen first-hand the results of the work carried out in education.



**Cesar Bastardo**  
(Member of Gehikoop for F. Ederlan)

EDERLAN's objective in joining the GEHIKOOP project was and still is to get to know and exchange experiences with other cooperatives in the world in order to broaden our view of social transformation. To this end, we consider it very valuable to be able to share spaces with people from the MST cooperatives with whom we discuss the difficulties and challenges that we have as cooperatives acting in the capitalist system, but with a vocation for social transformation.

## EDUCATIONAL ENVIRONMENT

In the educational environment of GEHIKOOP, we spent the academic year in collaboration with different Mondragon Unibertsitatea campuses and Arizmendi Ikastola, with the aim of integrating a series of principles and values that promote universal solidarity into the students' leaving profile. In total, we have worked with 20 classes of students with the collaboration of around thirty teachers.

	ACTIVITY	INSTRUMENT	RESULT	WOMEN
	TRAJECTORY OF EDUCATIONAL AGENTS	Sessions held at the Mondragon Unibertsitatea Higher Polytechnic Business School. Collaboration with Arizmendi Ikastola.	700 students took part in the training courses	242





# Intercooperation

## IKO-MONDRAGON UNIBERTSITATEA



## MUNDUKIDE AWARD

"Yungay 7020" by the directors Raquel Calvo Larralde and Elena Molina Merino, was awarded the Mundukide prize at the fifteenth edition of the Huhezinema short film festival. The collaboration between the Mondragon Unibertsitatea Faculty of Communication and Mundukide began five years ago to award the short films that best reflect the themes of human rights and social justice in their work.

## COOPERATIVE AGENTS



## CHRISTMAS CARDS

For the seventh year running, Mundukide is offering online SOLIDARITY CARDS for sale, thus giving cooperatives and other organisations the opportunity to send Christmas greetings in an easy and supportive way. Every year more and more cooperatives and companies access the Mundukide website platform to choose the card and collaborate with the cooperation programmes.

## EROSKI BIDAIK



## MUNDO XPLORA

The photographic exhibition on the solidarity trip to Ecuador by 11 young Basques was on display until 7 November at EL MUNDO XPLORA in Bilbao. At the same time, two members of the expedition gave a 45-minute presentation on their experience. <https://www.xplora.es/mundukide-semana-fotografica/>

## CHEF ENEKO ATXA



## THE WORLD'S BEST RECIPE

Eneko Atxa, chef of Azurmendi restaurant, has been the ambassador of the fundraising initiative #La-RecetaMásBuenaDelMundo (The World's Best Recipe). The aim of the campaign was to raise the funds needed to boost the economy of the most impoverished areas of the South and improve the lives of hundreds of thousands of people through cooperatives.

Through the Intercooperation System, Mundukide promotes the participation of the different agents that make up the Mondragón Co-operative Experience, activating the solidarity of the co-operative world with the countries of the South.



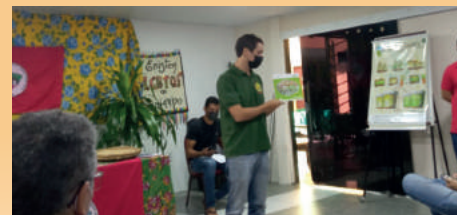
## GRUPO ULMA



## HARREMAN / HIRUATX/ MUNDUZABAL



## FUNDACIÓN EROSKI AND EROSKI SCOOP.



## BRAZIL COLLABORATION

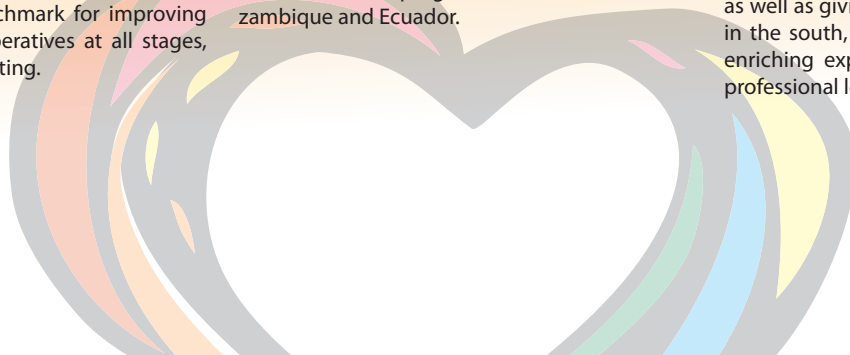
Under the collaboration agreement signed by ULMA and Mundukide in 2021, Ulma cooperative member Itziar Aranburu Agirre is working as a development worker through the socio-economic development programme in Brazil. People like Itziar become a benchmark for improving the performance of cooperatives at all stages, from production to marketing.

## NGDOs COLLABORATION

Working together with NGDOs has enabled us to obtain very good results, joining forces to promote solidarity with the poorest countries. Specifically, Harreman, Hiruatx and Munduzabal collaborate with programmes in Colombia, Mozambique and Ecuador.

## VOLUNTEER WORK IN BRAZIL

Through the “Co-operative Volunteering for Social Transformation” programme, the Eroski Group collaborates with the co-operation programmes that Mundukide supports in Brazil. It is an innovative model of collaboration, which, as well as giving Eroski the chance to cooperate in the south, allows its members to live a very enriching experience on both a personal and professional level.

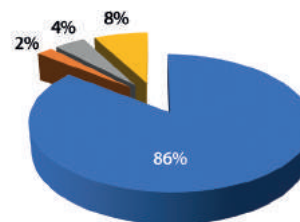




# Economic figures



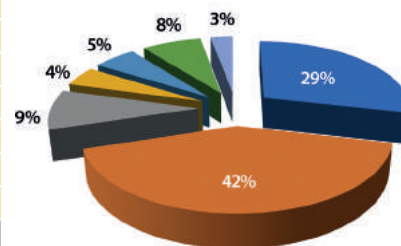
<b>INCOME</b>	<b>1.857.248 €</b>	<b>100 %</b>
COOPERATIVES	574.346 €	44 %
GRANTS FROM PUBLIC INSTITUTIONS	950.848 €	32 %
OTHER GRANTS	64.426 €	7 %
NGDOs	55.420 €	3 %
INDIVIDUALS	98.039 €	7 %
OTHER INCOME	94.351 €	6 %
USED FROM THE SECURITY FUND	19.817 €	1 %
<b>EXPENSES</b>	<b>-1.857.248 €</b>	<b>100 %</b>
INTERCOOPERATION EXPENSES	-1.591.182 €	86 %
MOZAMBIQUE INTERCOOPERATION	-454.819 €	25 %
BRAZIL INTERCOOPERATION	-661.941 €	35 %
COLOMBIA INTERCOOPERATION	-146.298 €	8 %
ECUADOR INTERCOOPERATION	-72.248 €	4 %
ETHIOPIA INTERCOOPERATION	-87.884 €	5 %
EDUCATION FOR SOCIAL TRANSFORMATION	-122.410 €	7 %
GENERAL INTERCOOPERATION	-45.581 €	2 %
GENERAL EXPENSES	-266.065 €	14 %
FUND RAISING	-42.198 €	2 %
RAISING AWARENESS AND COMMUNICATION	-80.706 €	4 %
MANAGEMENT	-143.160 €	8 %
<b>RESULT</b>	<b>0 €</b>	



## EXPENSES BY AREA

- INTERNATIONAL COOPERATION MANAGEMENT
- RAISING AWARENESS AND COMMUNICATION
- FUND RAISING
- MANAGEMENT

## DESTINATION OF THE INTERNATIONAL COOPERATION



- MOZAMBIQUE INTERCOOPERATION
- BRAZIL INTERCOOPERATION
- COLOMBIA INTERCOOPERATION
- ECUADOR INTERCOOPERATION
- ETHIOPIA INTERCOOPERATION
- EDUCATION FOR SOCIAL TRANSFORMATION
- GENERAL INTERCOOPERATION

The accounts have been audited by LKS Auditores, and their audit report is available on the website together with the full annual accounts.  
<https://mundukide.org/es/quienes-somos/transparencia/>